

Goals for Today

We will focus today's discussion on initial FY26 budget planning

Initial Plan/Overview FY26 Plan (April)

 Provide overview of FY26 budget and initial planning

Proposed/Detailed FY26 Plan (May)

Review proposed
 FY25 appropriation,
 compensation, and
 classification
 ordinances

Focus of today's presentation



FY26 Budget

- 1 Budget Overview
- 2 Budget Details





Revenue Sources

Primary funding comes from local funds, with smaller funding coming from Federal sources and other grants





Local Funds: \$445M (City and State)

- All ongoing operational expenses for basic educational needs
- Examples:
 - Teachers' and staff salaries
 - Transportation
 - o Facilities maintenance

Non-Local: \$34.6M (Federal)

- Supplements local funds
- Examples:
 - Professional development
 - o Supplemental curricula
 - Technology enhancements
 - Community engagement
 - Before and after school programs

Grants & Donations: Varies Facilities Bonds: Varies

- Grants: Includes one-time grants or donations, which are typically smaller scale and focused in targeted areas
- Facilities bonds: Supports capital projects; administered in partnership with the City & State, funding does not go directly to PPSD

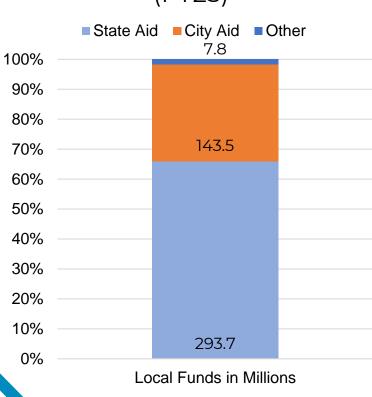


Note: FY23 figures

Revenue sources - Local

Roughly two thirds of local funding comes from the state based on per pupil allocations; City funding not tied to enrollment and based on requirements in Crowley Act





Key Funding Sources – Local (FY25)

State Aid (\$293.7M):

- Driven by average daily membership, planned seat additions/reductions due to charter enrollment, and free and reduced lunch percentage
- Has grown in recent years but expected to slow down with funding formula rollout

City Aid (\$143.5M): city aid tied to total increase in state aid to education per Crowley Act, though amount has been negotiated in recent years

Other (\$7.8M): Medicaid and other items, which account for <2% of local aid





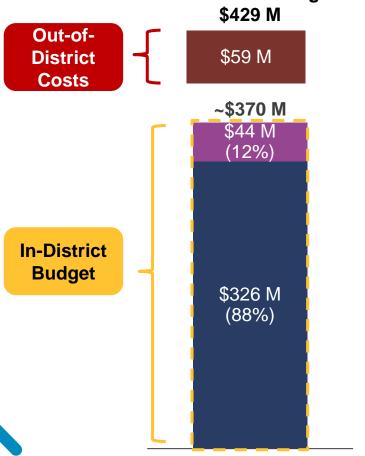


Key Expense Drivers

The overwhelming majority of expenses occur at the school level

Organization of FY24 PPSD Budget





Category	Description	
Charter and Private School Payments	Reimbursement and Tuition to Charter/Private Schools	
Centrally-based Costs	 Central office positions and resources (ex. District leadership positions, HR staff, Utilities, Operations, etc.) 	
School-based Costs	Resources based in schools that should be managed by school leaders. (ex. Teachers)	

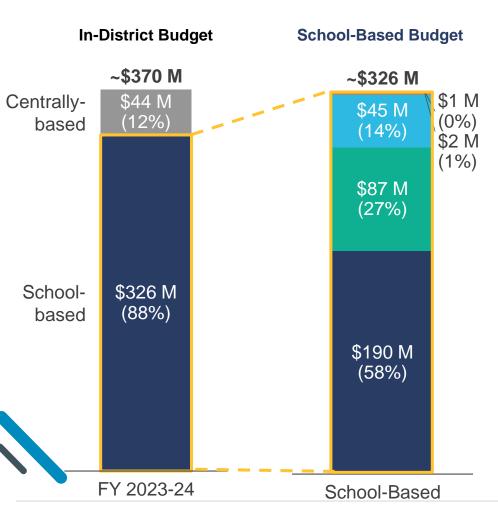
Source: PPSD Budget Data F24 FY 2023-24



Key Expense Drivers

85% of school-based funds go toward salaries and benefits for positions within schools, with 15% of funds being used for services, supplies, and capital equipment.





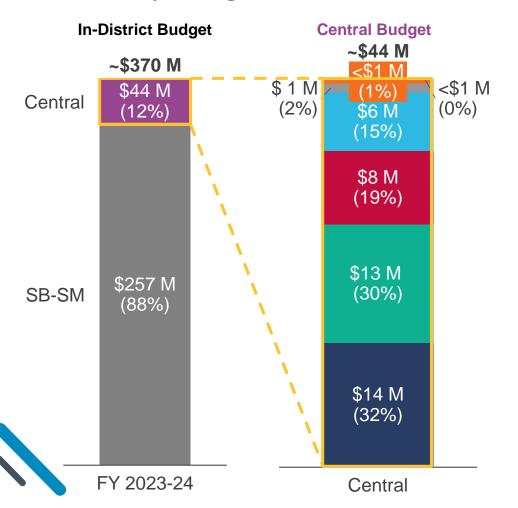
School-based Category	Major Costs
Capital Equipment (<1%)	Furniture and Fixtures (\$0.4M)Technology Related Hardware (\$0.3M)
Supplies (1%)	 Instructional Materials (\$1.5M)
Services (14%)	 Custodial Services (\$24 M) Transportation Contractors (\$20 M) Technology Repairs (\$0.3M) Officials/Referees (\$0.3M)
Benefits (27%)	 Benefits for school-based positions
Salaries (58%)	 General Ed. Teachers (\$54M) MLL Teachers (\$28M) Special Ed. Teachers (\$15M) Principals & APs (\$13M) Guidance Counselors (\$5M) Special Ed. TAs (\$5M) Secretaries & Clerks (\$5M) CTE Teachers (\$3M) General Ed. TAs (\$3M) School Nurse (\$3M) Librarian (\$3M)



Key Expense Drivers

Centrally managed funds include costs related to salaries & benefits for positions in the central office and other costs not assigned to specific school sites.

Centrally Managed Funds



Central Office Category	Major Costs
Special Items (<1%)	Tech Software Instructional Materials
Supplies (<1%)	Instructional Materials
Capital Equipment (2%)	Technology SoftwareFurniture and Fixtures
Services (15%)	Liability InsuranceTechnical ServicesTranslation Services
Utilities (19%)	 Electricity, Natural Gas, Sewage, Water, Wireless Connectivity, Phones, etc.
Benefits (30%)	FICABenefits for centrally-based positions
Salaries (32%)	 Central Office Staff (Directors, Academic Officers, District Leadership, School Board, Coordinators, Central Office Clerks/Admin, etc.)



Budget Overview - Priorities

We must ensure investments are aligned, recognize the unprecedented needs of our students and schools, and effectively balance short, medium, and long-term financial outlook







Efficient District Systems

Budget Priorities for FY26

- Sustain TAP-aligned investments that have proven effective
- Align resources with rising student need
- Plan for long-term financial sustainability



Budget Planning – Aligning to Priorities

Despite a challenging financial outlook, PPSD is sustaining key investments and planning for long-term financial sustainability



Sustain TAP-aligned Investments

Excellence in Learning

- Focus on student-facing interventionists in response to seeing positive student outcomes in schools with this staffing model
- Supporting multilingual learners (MLLs) in secondary through a 7-period schedule to ensure access to electives

Engaged Communities

 Continued investment in translation and interpretation services for families; re-bid contract to ensure best fit and competitive rate 2

Meet Rising Student Need

- Adding 6 special education classrooms at K/1 grades to support increase in PK/K special education students
- Sustain increased PK classrooms and screening/ evaluation teams
- Sustain increase budget for out of district placement expenses

Plan for Long-Term Financial Sustainability

- Increased recruitment/retention strategies for special education to reduce out of district placements
- Potential savings through negotiations with City for use of energy credits
- Potential for energy/custodial savings as we reduce district footprint (Hopkins and Kennedy co-location)



Student-Based Budgeting (SBB) Process

SBB in Providence Public Schools creates a more transparent and equitable approach to resource allocation and budgeting

Goals of SBB

- 1. Equity
- Differentiation Based on Need
- 3. Transparency
- 4. Predictability
- School Empowerment and Flexibility
- Alignment with District Strategy

How it works



Funds "follow" students, rather than following programs or staff.



Per-student funding varies according to a student's needs.



Principals use their allocated budget to meet their schools' needs.



Annual Budget Process

Based on enrollment, revenue, and expense projections, we allocated funds to schools and identify potential areas for further reductions

FALL & EARLY WINTER

EARLY 2025

SPRING 2025

Initial Data Gathering & Projections

Evaluate Trade-Offs with School Communities

Draft Detailed Budgets

Finalize Budget

Information

Engagement

Nov. 2024 Initial state revenue projections Dec. 2024
City revenue finalized in settlement

<u>January</u> Expense projections updated with current year data

March Additional state revenue updates June
State revenue
finalized by
General Assembly

Oct./Nov. 2024 School Board Jan./Feb.
Principal
PAC
School
Communities

March School Communities April
School Board
City Admin

May School Board City Council Budget Book



FY25 Budget

Budget Overview

2 Budget Details



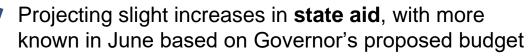


Context – District Finances

PPSD is facing some revenue uncertainty with known areas of expense growth

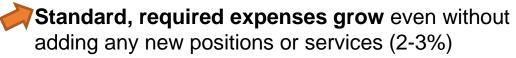
Revenue Projections

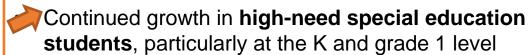




Federal funds uncertain due to potential reductions from the federal level

Expense Projections







FY26 Starting Projections

Expense increases with revenue uncertainty will require district to balance risk with need to sustain key work



Budget Details

Recent enrollment updates leads to increase in funding formula though planned City contribution less than planned

PPSD 2025-26 Local Budget Projected Revenue

Funding Formula Success Factor 3% increase Enrollment Loss Transition Fund 40% Enrollment Loss Transition Fund 25% Group Home Aid High Cost Special Ed Categorical Funding Subtotal City Aid Medicaid Indirect Cost Miscellaneous	Budget \$284,752,093 5,064,825 2,448,524 109,622 1,341,441 293,716,505 143,546,611 5,700,000 1,500,000 585,000	2025-2026 Gov's Budget Updated 2/27 \$284,589,592 2,595,046 1,530,328 71,924 4,178,198 292,965,088 147,000,000 5,700,000 1,250,000 585,000	2025-2026 Gov's Budget with Success Factor \$284,589,592 4,278,415 2,595,046 1,530,328 71,924 4,178,198 297,243,503 147,000,000 5,700,000 1,250,000 585,000	Change FY 24 / FY 25 Change w/o Success Factor (162,501) 0 (2,469,779) (918,196) (37,698) 2,836,757 (751,417) 3,453,389 0 (250,000) 0	Change FY 24 / FY 25 Change w/Success Factor (162,501) 4,278,415 (2,469,779) (918,196) (37,698) 2,836,757 3,526,998 3,453,389 0 (250,000) 0
Subtotal Total Local Budget Revenues	151,331,611 \$445,048,116	154,535,000 \$447,500,088	154,535,000 \$451,778,503	3,203,389 \$2,451,972	3,203,389 \$6,730,387
Other State Aid Non-Public Transportation Offset Subtotal	600,029 600,029	726,751 726,751	726,751 726,751	126,722 126,722	126,722 126,722

294,316,534

Total State Aid

297,970,254

Notes

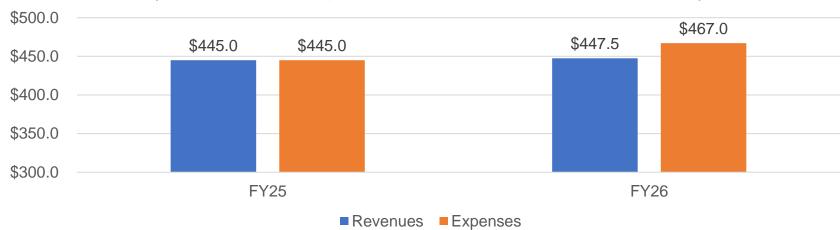
- Governor's budget assumes increase in student success factor, a \$4.3M increase for PPSD
- Anticipate increase in funding formula aid in March data updates
- Increase in City revenue offset partially by energy credit reduction



Budget Overview - FY26 Initial Projections

Based on initial revenue and expense projections for FY26, PPSD anticipated a starting budget gap of \$19.6M to begin the budget season





Starting Revenue Increase (\$2.5M)

- Unrestricted aid originally expected to be (\$2.5M) more. Governor's budget includes proposed increases to success factor (3%) ~\$4.2M spending
- Miscellaneous revenue originally projected \$250k less
- City aid \$3.45 increase

Starting Expense Increases (\$22M)

- Salaries \$8.2M (prior to any reductions)
- Benefits increases (\$4.5M)
- LEA contribution to public schools of choice (\$3.2M)
- Special Ed Tuitions (\$1.0M)
- Transportation (\$1.1M)
- Computers (\$1M)
- Utilities (\$3M)



Budget Overview - FY25

Based on initial budget projections, PPSD took steps to reduce the budget gap through expense reductions and use of alternative revenue sources

Approach to FY26 Gap Closing

Projection

FY 26 Revenue Increase Gov's Budget w/o Success Factor \$2,451,972
FY 26 Expenditure Growth 22,010,817

Subtotal Projected Budget Gap (19,558,845)

Budget Investments

High School 7 Period Schedule1,713,602K/1 Additional Special Education Classrooms1,457,929ELC Teachers to support self-contained classrooms727,544Additional buses for swing space682,139

Subtotal Investments 4,581,214

Budget Reductions / Efficiencies

Reduction in discretionary funds weight for schools (3,172,637)Reduction in teacher assistants at secondary level (1,282,249)Facilities & Utilities Savings from Building Reductions (1,400,000)**Technology Reductions** (975,000)**Estimated Fringe Benefits Savings** (600,000)Central Office Staff Reductions (400,000)**Moving Services** (150,000)(150,000)**Attorney Fees** Special Ed Building Rental (50,000)

Subtotal Reductions (8,179,886)

Projected Budget Gap before Data Updates

(\$15,960,173)



Budget Overview – FY26Changes since the last update include increases in revenue along with expenditure increases

Approach to FY26 Gap Closing – Current Gap

Budget Gap before March Data Updates			(\$15,960,173)	
Expenditure Update	<u>es</u>			
Energy Updates		(1,500,000)		
Special Ed Tuitions		(800,000)		
Charter Seat Adjustments		(427,000)		
Fringe Benefit Update	_	(294,357)		
-	Subtotal Expenditure Updates		(3,021,357)	
Revenue Updates				
Pending March Enrollment & EDC Update	_	8,717,595		
	Subtotal Revenue Updates		8,717,595	
Updated Budg	get Gap with March Data Updates			(\$4,221,221)
-				
*Budget Gap w/o Go	vernor's proposed Success Factor			(\$4,221,221)
PPS	D Fund Balance or Success Factor			\$4,221,221
	Proposed Budget Gap			\$0



Potential additional budget impacts

PPSD is monitoring potential additional changes to FY26 budget projections that could impact PPSD both positively and negatively

Potential Revenue Impacts

- State aid other funds: general assembly could make updates to funding formula, including the Student Success factor
- <u>Federal funds:</u> uncertainty due to potential changes in federal funding

Potential Expense Impacts

- Benefits: Currently working to refine projections with City
- <u>Contract negotiations:</u> in negotiations with multiple bargaining units, which may impact planned expenses
- Special education out of district: steps this year have led to reductions, though we continue to monitor closely given size
- Additional reductions: depending on revenue/expense trends, additional reductions may be necessary to close gap



Budget Timeline

Upcoming plans for budget engagement

Date	Action
April 9, 2025	School Board Finance
April 23, 2025	School Board presentation
May 14, 2025	Revised budget presentation to School Board Finance with proposed ordinances
May 21, 2025	Revised budget presentation to School Board
May 2025	Detailed budget book shared
May/June 2025	Meetings with City Council to discuss budget
June 2025	State aid finalized by General Assembly
July 2024	Commissioner approves PPSD spending plan



Questions?



